



North Carolina Department of Public Safety

Prevent. Protect. Prepare.

Pat McCrory, Governor

Frank L. Perry, Secretary

MEMORANDUM

TO: Chairs of House Appropriations Subcommittee on Justice and Public Safety
Chairs of Senate Appropriations Subcommittees on Justice and Public Safety
Chairs of the Joint Legislative Oversight Committee on Justice and Public Safety

FROM: Frank L. Perry, Secretary
W. David Guice, Commissioner

RE: Annual Treatment for Effective Supervision Report

DATE: March 1, 2014

Pursuant to G. S. 143b- 1155(c) and Session Law 2013-360, 16C.2, *The Department of Public Safety's Division of Community Corrections shall report by March 1 of each year to the Chairs of the House of Representatives Appropriations Subcommittee on Justice and Public Safety, the Chairs of the Senate Appropriations Committee on Justice and Public Safety, and the Chairs of the Joint Legislative Oversight Committee on Justice and Public Safety on the status of the Treatment for Effective Community Supervision (TECS) program.*

S.L 2013-360, 16C.2, the report shall include the following information:

- 1. The amount of funds carried over from the prior fiscal year.*
- 2. The dollar amount and purpose of contracts awarded to vendors for the current fiscal year.*
- 3. An update on efforts to ensure that all counties make use of the electronic reporting system, including the number of counties submitting offender participation via the system.*
- 4. An analysis of offender participation data received, including data on each program's utilization, capacity, and completion rates.*
- 5. The number of offenders served by each contracted vendor.*
- 6. The outcome measures for program participants, including the rates of recidivism, employment status, and educational progress of participants.*

G.S. 143B-1155(c), the Report shall include the following information:

- 1. The dollar amount and purpose of funds provided on a contractual basis to service providers for the previous fiscal year.*
- 2. An analysis of offender participation data received, including the following:*
 - a. The number of people on probation and post-release supervision that are in the priority population that received services.*

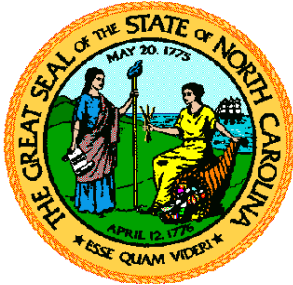
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- b. The number of people on probation and post-release supervision that are in the priority population that did not receive services.*
 - c. The number of people on probation and post-release supervision outside of the priority population that received services.*
 - d. The type of services provided to these populations.*
 - e. The rate of revocations and successful completions for people who received services.*
 - f. Other measures as determined appropriate.*
- 3. The dollar amount needed to provide additional services to meet the needs of the priority population in the upcoming budget year.*
- 4. Details of personnel, travel, contractual, operating, and equipment expenditures for each program type. (2011-145, s. 19.1(h), (k); 2011-192, s. 6(b); 2012-83, s. 56.)*



**STATE OF NORTH CAROLINA
DEPARTMENT OF PUBLIC SAFETY**

Division of Adult Correction and Juvenile Justice

**STATUS OF THE TREATMENT FOR EFFECTIVE
COMMUNITY SUPERVISION PROGRAM**
S.L. 2013-360-16C.12 & G.S. 143B-1155(c)

March 1, 2014

Pat McCrory
Governor

W. David Guice
Commissioner

Frank L. Perry
Secretary

I. Legislation

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S.L 2013-360, 16C.2, the report shall include the following information:

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5. The number of offenders served by each contracted vendor.
6. The outcome measures for program participants, including the rates of recidivism, employment status, and educational progress of participants.

G.S. 143B-1155(c), the Report shall include the following information:

1. The dollar amount and purpose of funds provided on a contractual basis to service providers for the previous fiscal year.
2. An analysis of offender participation data received, including the following:
 - a. The number of people on probation and post-release supervision that are in the priority population that received services.
 - b. The number of people on probation and post-release supervision that are in the priority population that did not receive services.
 - c. The number of people on probation and post-release supervision outside of the priority population that received services.
 - d. The type of services provided to these populations.
 - e. The rate of revocations and successful completions for people who received services.
 - f. Other measures as determined appropriate.
3. The dollar amount needed to provide additional services to meet the needs of the priority population in the upcoming budget year.
4. Details of personnel, travel, contractual, operating, and equipment expenditures for each program type. (2011-145, s. 19.1(h), (k); 2011-192, s. 6(b); 2012-83, s. 56.)

II. Introduction

The Justice Reinvestment Act was signed into law in June of 2011 (SL 2011-192). This body of legislation created the Treatment for Effective Community Supervision Program (TECS) which is to be administered by the Community Supervision section of the Division of Adult Correction and Juvenile Justice. The program is designed to support the use of evidence-based practices to reduce recidivism and to promote coordination between State and community-based corrections programs.

National research studies indicate that Cognitive Behavioral Intervention (CBI) programming has significant impact on recidivism. Therefore, as part of the recidivism reduction strategy, the Department decided to designate a large portion of the TECS funding towards CBI because historically this type of programming has not been readily available to the offender population in the community while substance abuse services typically are available.

Core services offered to offenders through TECS include cognitive behavioral interventions with booster sessions and a community based continuum of substance services to include outpatient, intensive outpatient, and aftercare/recovery management services. Support services such as education, employment, and social supports based on offender needs must also be addressed by vendors through community linkages and collaboration.

The eligible population for TECS is defined as an adult offender who was convicted of a misdemeanor or a felony offense or is sentenced under the conditional discharge program as defined in G.S. 90-96 and meets any one of the following criteria:

- (1) Received a non-incarcerative sentence of a community punishment;
- (2) Received a non-incarcerative sentence of an intermediate punishment; and
- (3) Is serving a term of parole or post-release supervision after serving an active sentence of imprisonment.

The Justice Reinvestment legislation further defined priority populations for TECS programs. The priority population is defined as offenders convicted of a felony or offenders sentenced under G.S. 90-96 conditional discharge for a felony offense; and offenders identified using a validated risk assessment instrument to have a high likelihood of reoffending and a moderate to high need for substance abuse treatment.

Given that the estimated number of offenders who meet the TECS criteria totals more than 30,000 offenders which the current TECS funding level would not be able to support, the Department established the following parameters in developing the Request for Proposal (RFP) to identify services providers:

- The target population consisted primarily of offenders with the highest risk levels in the priority population;

- The target population represents 75% of the estimated number of the eligible, priority offender population entering supervision; and
- The Department expects the vendor to serve 80% of the targeted population with cognitive programming and 20% with the continuum of substance abuse services.

Prior to submission of the bids there were four mandatory pre-bidders conferences in geographically dispersed locations. Information on evidence-based practices was shared by the Department along with the opportunity for potential bidders to ask questions about the RFP and the Department's expectations. There were multiple rounds of TECS solicitations to identify vendors for services. In the first round, we were able to award contracts for services in 44 counties in August 2012 and an additional 32 counties in October 2012. Therefore, during FY 2012-2013, 31 vendors were awarded contracts to serve offenders in 76 counties. Because of the staggered award dates, programs began providing services at different times throughout the fiscal year. Once programs were running, there was a concerted effort to create a referral process that was consistent and effective in placing offenders in the program to receive services.

III. *S.L 2013-360, 16C.2, the report shall include the following information:*

1. The amount of funds carried over from the prior fiscal year.

Legislation does not allow for TECS funding to be carried over to the next fiscal year.

2. The dollar amount and purpose of contracts awarded to vendors for the current fiscal year.

For FY 2013-2014, the Department has awarded contracts totaling \$9,128,958.07 to vendors serving offenders in 87 counties. \$ 6,101,464.00 was awarded for CBI services and \$ 2,069,764.00 was awarded for Substance Abuse Services. **(Appendix A)**

3. An update on efforts to ensure that all counties make use of the electronic reporting system, including the number of counties submitting offender participation via the system.

All contracted programs must enter data into the Department's web based Programs Information Management System (PIMS). This electronic database provides vendors with offender-specific data from Community Corrections OPUS system, a method for vendors to invoice based on services rendered as well as provides reliable outcome information.

4. An analysis of offender participation data received, including data on each program's utilization, capacity, and completion rates.

TECS utilization rates are based on the program capacity and average daily population. Programs serve 80% of the target population with cognitive behavioral interventions and

20% with substance abuse services. Statewide utilization rates during the fiscal year were 18.8% for CBI and 24.1% for substance abuse services (Table 1).

Table 1. TECS Utilization Rates by Program Type during Fiscal Year 2012-13

Utilization Rates by Program Type	
CBI Capacity	4,811
CBI Annual Enrollment	3,552
CBI Average daily Enrollment	903
CBI Capacity Utilization Rate (%)	18.8%
SA Capacity	1,203
SA Annual Enrollment	961
SA Average daily Enrollment	289
SA Capacity Utilization Rate (%)	24.1%

During FY 2012-2013, there were 2,204 exits from TECS core services. Overall 30.6% of offenders completed the program successfully. Completion rates for each program are similar to the overall completion rates with 31.7% of offenders successfully completing cognitive behavioral group therapy, 27.7% completing substance abuse services (Table 2). Though these completion rates may appear low, the TECS program focuses on those offenders who are most likely to have poor outcomes. Too, due to the start-up of a new program some proportion of those referred to services during the fiscal year were not appropriate for treatment but as staff training and provider experience with the population increases, we anticipate that completions will increase as well.

Table 2. Statewide Completion Rates by Program Type

Programs (Core Services)	Completion Rate
Substance Abuse Treatment	27.1%
CBI	31.6%
Statewide Completion Rate	30.6%

5. The number of offenders served by each contracted vendor.

TECS vendors began enrolling offenders at different periods during fiscal year 2012-2013. There were no offenders enrolled in TECS core services (cognitive behavioral interventions and substance abuse services) on July 1, 2012. The population on June 30, 2013 was 2,309. During the fiscal year, there were 3,552 entries to cognitive behavioral intervention (CBI) programs and 961 entries to substance abuse services (Table 3). Appendix B shows the number of offenders served in each county. (Appendix A provides the vendor name for each county.)

Table 3. TECS Entries and Exits by Program Type during Fiscal Year 2012-2013

Programs (Core Services) Entries		Exits	June 30, 2013 Population
Substance Abuse Treatment	961	502	459
CBI Group Therapy	3,552	1,702	1,850
Total	4,513	2,204	2,309

6. The outcome measures for program participants, including the rates of recidivism, employment status, and educational progress of participants.

Recidivism rates for those receiving services during FY 2012-2013 are not included in this report because there were too few exits from TECS programs during the period and there was not sufficient follow-up time for those exits. Because we prefer to follow participants for at least six months after exiting programming, the program's ability to affect revocation rates will be evaluated when a sufficient number of offenders have exited TECS programs with an adequate period of follow-up time, which we anticipate will be during fiscal reporting year 2013-2014.

TECS providers record the offender's employment status at intake and exit from the program. Of the offenders that exited during FY 2012-2013, 28% of TECS entries were unemployed compared to 34.2% of exits. Table 4 shows the reported employment status at intake and exit.

Table 4. Employment Status of Offenders at Entry and Exit from TECS

	Employment Status at Entry		Employment Status at Exit
Employed	580	28.0%	680
Unemployed	1,492	72.0%	1,308
Total	2,072		1,988

Sixty-seven offenders that exited TECS core services during the fiscal year participated in educational programs in fourteen counties. These services include GED, College, educational counseling, and life skills training. Approximately half of the offenders assigned to one of these programs completed the program. (Table 5).

Table 5. Educational Program Completion during Fiscal Year 2012-2013

<u>Educational Program</u>	<u>Total Exits</u>	<u>Successful Completion</u>	
		<u>Count</u>	<u>Percent</u>
<u>GED</u>	<u>20</u>	<u>4</u>	<u>20.0%</u>
<u>Life Skills Training</u>	<u>3</u>	<u>2</u>	<u>66.7%</u>
<u>College</u>	<u>4</u>	<u>1</u>	<u>25.0%</u>
<u>Educational Counseling</u>	<u>40</u>	<u>26</u>	<u>65.0%</u>
<u>Total</u>	<u>67</u>	<u>33</u>	<u>49.3%</u>

G.S. 143B-1155(c), the Report shall include the following information:

1. The dollar amount and purpose of funds provided on a contractual basis to service providers for the previous fiscal year.

In FY 2012-2013, the Department awarded contracts totaling \$8,627,260.07 to 31 vendors serving offenders in 76 counties. \$5,697,730 was awarded for CBI services and \$2,014,148 was awarded for Substance Abuse Services (Appendix C).

2. An analysis of offender participation data received, including the following:
 - (a) The number of people on probation and post-release supervision that are in the priority population that received services.
 - (b) The number of people on probation and post-release supervision that are in the priority population that did not receive services.
 - (c) The number of people on probation and post-release supervision outside of the priority population that received services.
 - (d) The type of services provided to these populations.
 - (e) The rate of revocations and successful completions for people who received services.

During FY 2012-2013, funding was not available to provide services to all offenders in the priority population. The Department identified offenders entering community supervision with a high likelihood of reoffending and a need for substance abuse services. This population represents about half (15,652) of the total priority population. TECS providers served 1,540 priority population offenders and 2,973 non-priority offenders. (Table 6)

Table 6. Priority Population Served

Priority Population	15,652
Priority Served	1,540
Non-Priority Served	2,973
Total Served	4,513

In addition, to the core services (CBI and Substance Abuse) some TECS providers also function as community intervention centers and provide transitional housing for offenders. Services offered to offenders include educational services, vocational services, and job seeking assistance. Programs assisted offenders with resume writing and interview skills as well as provide GED preparation and educational counseling.

Revocation rates for those receiving services during FY2012-2013 are not included in this report because there were too few exits from TECS programs during the period and there was not sufficient follow-up time for those exits. Because we prefer to follow participants for at least six months after exiting programming, the program's ability to affect revocation rates will be evaluated when a sufficient number of offenders have exited TECS programs with an adequate period of follow-up time, which we anticipate will be during fiscal reporting year 2013-2014.

During FY 2012-2013, there were 2,204 exits from TECS core services. Overall 30.6% of offenders completed the program successfully. Completion rates for each program are similar to the overall completion rates with 31.7% of offenders successfully completing cognitive behavioral group therapy, 27.7% completing substance abuse services (Table 7). Though these completion rates may appear low, the TECS program focuses on those offenders who are most likely to have poor outcomes. Too, due to the start-up of a new program some proportion of those referred to services during the fiscal year were not appropriate for treatment but as staff training and provider experience with the population increase, we anticipate that completions will increase as well.

Table 7. Statewide completions Rates by Program Type

Programs (Core Services)	Completion Rate
Substance Abuse Treatment	27.1%
CBI	31.6%
Statewide Completion Rate	30.6%

3. Other measures as determined appropriate.

In 2013, the Department contracted with Dr. Jennifer Pealer, Council of State Governments, to conduct training for staff on the Correctional Program Checklist (CPC).

In addition, to the Community Development Specialists, staff from Community Supervision Administration, Rehabilitative Programs and Services, and Alcohol and Chemical Dependency staff were trained in order to include a variety of disciplines.

The Correctional Program Checklist (CPC) is an evidenced-based tool developed for assessing correctional intervention programs, and is used to ascertain how closely correctional programs meet known principles of effective intervention. Several recent studies conducted by the University of Cincinnati on both adult and juvenile programs were used to develop and validate the indicators on the CPC. These studies found strong correlations with outcome between both domain areas and individual items (Holsinger, 1999; Lowenkamp and Latessa, 2003, Lowenkamp, 2003; Lowenkamp & Latessa, 2005a; Lowenkamp and Latessa, 2005b).

The CPC is divided into two basic areas; capacity and content. The capacity area is designed to measure whether a correctional program has the capability to deliver evidence-based interventions and services for offender. The content area focuses on the substantive domains of Offender Assessment and Treatment, and the extent to which the program meets the principles of risk, need, responsivity and treatment.

Data are collected through structured interviews with selected program staff and program participants, and observation of groups and services. In some instances surveys may also be used to gather additional information. Other sources of information include policy and procedure manuals, schedules, treatment materials, manuals, and curriculums, a review of a sample of case files and other selected program materials. Once the information is gathered and reviewed the program is scored, and a report is generated which highlights the strengths, areas that need improvement, and recommendations for each of the five areas. Program scores are also compared to the average from across all programs that have been assessed.

The Department conducts, at a minimum, annual site visits to monitor the program services and activities provided by the Vendor for compliance with the contract requirements; as well as all State, Federal, and local laws and regulations.

Vendors must complete an initial Correctional Program Checklist Self- Assessment within the first sixty (60) days of operation. Subsequent CPC assessments will be performed and scored by the Department, as needed.

Any score below sixty percent (60%) will require the Vendor to develop an action plan within forty-five (45) days of receiving the results. Action plans shall include solutions, with timelines, to correct all noted deficiencies. Programs will be monitored annually for exit types, revocation reduction and Offender behavior change.

Any score below sixty-five percent (65%) will require the Vendor to review procedures and develop an action plan with solutions and timelines to address identified issues and report to Department designee.

Recognizing that the initial startup of programs would require a learning curve for both the Department and the individual Programs, we are conducting CPC's as part of the Quality Assurance evaluations and are providing the programs with feedback.

4. The dollar amount needed to provide additional services to meet the needs of the priority population in the upcoming budget year.

After a thorough evaluation of the offender population and identifying those with the highest risk and need for services, the priority population was estimated at 15,652. The expectation is that 80% of this population would need CBI and 20% would need Substance Abuse services. Using these percentages and our current average cost of services currently being provided, an estimated \$22,196,353 would be needed to adequately serve this population.

5. Details of personnel, travel, contractual, operating, and equipment expenditures for each program type.

TECS funding was awarded as contractual services to the vendors which include a maximum administrative rate of 15%. A total of \$2,900,445.70 in TECS funding were expended during FY 2012-13. Appendix D shows FY 2012-2013 expenditures by county and vendor.

Summary

The TECS program first began operation during FY 2012-2013, with providers being awarded funding and starting programs throughout the year. As result, program enrollment varied throughout year but continues to increase. TECS providers served 4,513 offenders with 3,552 receiving CBI and 961 receiving substance abuse services. In addition to the core services, offenders participated in educational and vocational programs.

While there have been obstacles to the implementation of TECS, as of May 16, 2013 we have 32 vendors providing services to 88 counties. Difficulties in securing providers during the initial RFP period and subsequent solicitations delayed services in over half of the now participating counties. These issues included adjusting to the new funding model for vendors who were former grantee programs, complete start-up requirements (e.g., location staffing, program development) for providers who were not part of the former program, and out-of-state vendors gaining knowledge of the supervision practices within North Carolina. However, once established these vendors have quickly gained traction and began accepting offenders within their service area. We anticipate future processes will benefit from the start-up experiences and lessons learned during this initial year of operation.

During the fiscal year, the Department has continually evaluated capacity to accurately track offender participation and progress through the programs in the PIMS database. Planned automation of the TECS referral process will reduce the time between referral, program intake, and receipt of services thereby increasing the likelihood of offender completion. Too, this process is expected to improve communication and information sharing between the assessing agency (TASC), Community Supervision, and TECS providers further strengthening the continuum of care for the TECS priority population of high risk offenders. Other technological enhancements to the PIMS database will also allow the Department and vendors to track intermediate measures of offender success, such as changes in criminal attitudes, and to aid in program evaluation and planning for future funding cycles.

Appendix A
TECS 2013-2014 AWARDS

County	Vendor	AWARDS			
		CBI	SA	ADM	TOTAL
Alamance	Psychotherapeutic Svc	153,600.00	93,280.00	37,032.00	283,912.00
Alexander	Alexander County	33,495.00	16,800.00	6,538.00	56,833.00
Alleghany	PartnershipforaDrugFreeNC	15,080.00	1,274.00	2,126.00	18,480.00
Anson	PartnershipforaDrugFreeNC	32,045.00	3,150.00	4,575.00	39,770.00
Ashe	PartnershipforaDrugFreeNC	26,390.00	2,160.00	3,712.00	32,262.00
Avery	Crossroads Recovery	25,440.00	14,312.00	5,168.00	44,920.00
Beaufort	Beaufort Co Finance	36,120.00	14,370.00	5,049.00	55,539.00
Bertie	Northampton Co	20,736.00	7,401.00	3,658.00	31,795.00
Bladen	Integrated Behavioral Health	22,486.00	5,940.00	3,411.00	31,837.00
Brunswick	Journeys	50,400.00	18,234.00	7,550.00	76,184.00
Buncombe	Buncombe Co. Justice Res.	144,704.00	34,860.00	17,956.00	197,520.00
Burke	Clay, Wilson & Assoc.	73,440.00	20,550.00	8,459.00	102,449.00
Cabarrus	Geo Care Inc	239,112.00	60,516.00	26,967.00	326,595.00
Caldwell	Hidden Springs Counseling Ctr	57,600.00	19,440.00	7,704.00	84,744.00
Camden	0	0.00	0.00	0.00	0.00
Carteret	Carteret Comm. College	54,600.00	18,184.00	10,918.00	83,702.00
Caswell	Freedom House Recovery Ctr	7,904.00	4,859.00	1,149.00	13,912.00
Catawba	Clay, Wilson & Assoc.	83,232.00	26,800.00	8,803.00	118,835.00
Cherokee	D Duncan Sumpter PC	12,600.00	4,500.00	1,881.00	18,981.00
Chatham	Freedom House Recovery Ctr	32,301.00	10,241.00	5,956.00	48,498.00
Chowan	0	0.00	0.00	0.00	0.00
Clay	D Duncan Sumpter PC	11,000.00	4,500.00	1,085.00	16,585.00
Cleveland	CATS Inc	29,025.00	19,434.00	7,269.00	55,728.00
Columbus	Rouse Counseling & Consulting	29,970.00	12,000.00	5,876.00	47,846.00
Craven	Coastal Horizons Ctr Inc	78,190.00	27,140.00	10,533.00	115,863.00
Cumberland	Integrated Behavioral Health	71,820.00	17,226.00	10,685.52	99,731.52
Currituck	0	0.00	0.00	0.00	0.00
Dare	LeChris Counseling Svc	28,080.00	11,040.00	4,694.00	43,814.00
Davidson	Piedmont Triad Regional Council	99,792.00	34,360.00	20,123.00	154,275.00
Davie	Piedmont Triad Regional Council	19,845.00	8,248.00	4,214.00	32,307.00
Duplin	Connolly Counseling Inc	61,016.00	30,189.00	13,680.75	104,885.75
Durham	Durham County CJRC	151,844.00	41,003.00	19,285.00	212,132.00
Edgecombe	Changing Seasons Treatment Svc	90,031.00	23,949.00	17,096.00	131,076.00
Forsyth	Piedmont Triad Regional Council	165,240.00	64,880.00	34,518.00	264,638.00
Franklin	Freedom House Recovery Ctr	15,092.00	6,288.00	2,351.80	23,731.80
Gaston	Geo Care Inc	208,116.00	51,660.00	23,380.00	283,156.00
Gates	0	0.00	0.00	0.00	0.00
Graham	D Duncan Sumpter PC	11,800.00	4,500.00	1,630.00	17,930.00
Granville	Freedom House Recovery Ctr	32,301.00	10,241.00	5,956.00	48,498.00
Greene	0	0.00	0.00	0.00	0.00
Guilford	Geo Care Inc	331,344.00	82,836.00	37,276.00	451,456.00
Halifax	Northampton County	62,752.00	20,098.00	8,285.00	91,135.00
Harnett	Harnett County	65,250.00	21,732.00	13,047.00	100,029.00
Haywood	D Duncan Sumpter PC	39,900.00	19,400.00	5,337.00	64,637.00
Henderson	Parkway Behavioral Health	87,000.00	27,750.00	17,213.00	131,963.00
Hertford	Northampton County	20,736.00	7,401.00	3,658.00	31,795.00
Hoke	Integrated Behavioral Health	31,230.00	7,128.00	4,603.00	42,961.00
Hyde	0	0.00	0.00	0.00	0.00
Iredell	Appropriate Placement Options	81,780.00	41,850.00	13,599.00	137,229.00

Jackson	D Duncan Sumpter PC	30,250.00	9,680.00	4,792.00	44,722.00
Johnston	Essential Supportive Svcs	137,269.00	34,716.00	25,798.00	197,783.00
Jones	0	0.00	0.00	0.00	0.00
Lee	Integrated Behavioral Health	41,194.00	9,504.00	6,084.00	56,782.00
Lenoir	Coastal Horizons Ctr Inc	87,389.00	34,097.00	12,149.00	133,635.00
Lincoln	CATS Inc	48,195.00	23,386.00	10,737.00	82,318.00
Macon	D. Duncan Sumpter PC	27,000.00	9,680.00	3,668.00	40,348.00
Madison	PartnershipforaDrugFreeNC	25,200.00	0.00	3,276.00	28,476.00
Martin	0	0.00	0.00	0.00	0.00
McDowell	Crossroads Recovery Ctr Inc	63,600.00	31,940.00	14,331.00	109,871.00
Mecklenburg	Geo Care Inc	335,556.00	84,240.00	37,782.00	457,578.00
Mitchell	Crossroads Recovery Ctr Inc	16,800.00	10,420.00	3,266.00	30,486.00
Montgomery	PartnershipforaDrugFreeNC	47,125.00	5,010.00	6,778.00	58,913.00
Moore	County of Moore	88,800.00	73,392.00	17,841.00	180,033.00
Nash	Changing Seasons Treatment Svc	97,946.00	25,408.00	18,503.00	141,857.00
New Hanover	Coastal Horizons	244,918.00	94,193.00	33,911.00	373,022.00
Northampton	Northampton County Fiance Office	19,712.00	6,342.00	3,908.00	29,962.00
Onslow	Pretrial Resource Ctr	105,850.00	35,730.00	15,574.00	157,154.00
Orange	Freedom House Recovery Ctr	60,480.00	23,612.00	10,091.00	94,183.00
Pamlico	0	0.00	0.00	0.00	0.00
Pasquotank	LeChris Counseling Svc	28,080.00	11,040.00	4,694.00	43,814.00
Pender	Coastal Horizons	52,374.00	14,718.00	6,709.00	73,801.00
Perquimans	0	0.00	0.00	0.00	0.00
Person	Freedom House Recovery Ctr	24,856.00	8,240.00	4,302.00	37,398.00
Pitt	PORT Human Svcs	79,170.00	48,230.00	16,562.00	143,962.00
Polk	PartnershipforaDrugFreeNC	16,800.00	0.00	2,184.00	18,984.00
Randolph	Geo Care Inc	142,560.00	35,640.00	16,038.00	194,238.00
Richmond	Integrated Behavioral Health	28,732.00	7,128.00	4,303.00	40,163.00
Robeson	Robeson County Admin.	48,600.00	19,440.00	6,124.00	74,164.00
Rockingham	Piedmont Triad Regional Council	63,099.00	23,610.00	13,006.00	99,715.00
Rowan	Geo Care Inc	197,784.00	50,184.00	22,317.00	270,285.00
Rutherford	Parkway Behavioral Health	90,000.00	27,300.00	17,595.00	134,895.00
Sampson	Connolly Counseling Inc	51,772.00	20,793.00	10,885.00	83,450.00
Scotland	Integrated Behavioral Health	59,933.00	14,256.00	8,902.00	83,091.00
Stanly	PartnershipforaDrugFreeNC	28,275.00	3,430.00	4,122.00	35,827.00
Stokes	Piedmont Triad Regional Council	35,438.00	12,523.00	7,194.00	55,155.00
Surry	Piedmont Triad Regional Council	53,865.00	22,000.00	11,380.00	87,245.00
Swain	D Duncan Sumpter PC	13,000.00	4,500.00	1,575.00	19,075.00
Transylvania	PartnershipforaDrugFreeNC	31,500.00	0.00	4,095.00	35,595.00
Tyrrell	0	0.00	0.00	0.00	0.00
Union	PartnershipforaDrugFreeNC	107,445.00	17,836.00	0.00	125,281.00
Vance	Freedom House Recovery Ctr	20,412.00	8,238.00	3,438.00	32,088.00
Wake	Fellowship Health Resouces	209,375.00	115,436.00	48,722.00	373,533.00
Warren	Freedom House Recovery Ctr	7,840.00	4,980.00	1,154.00	13,974.00
Washington	0	0.00	0.00	0.00	0.00
Watauga	PartnershipforaDrugFreeNC	31,500.00	0.00	4,095.00	35,595.00
Wayne	Connolly Counseling Inc	75,625.00	68,382.00	21,601.00	165,608.00
Wilkes	Piedmont Triad Regional Council	53,406.00	16,860.00	10,540.00	80,806.00
Wilson	Changing Seasons Treatment Svc	78,897.00	21,040.00	14,990.00	114,927.00
Yadkin	Piedmont Triad Regional Council	32,603.00	10,886.00	6,523.00	50,012.00
Yancey	PartnershipforaDrugFreeNC	16,800.00	0.00	2,184.00	18,984.00
TOTAL		6,101,464.00	2,069,764.00	957,730.07	9,128,958.07

Appendix B

TECS Entries and Exits by County and Program Type during Fiscal Year 2012-2013

County	CBI Entries	CBI Exits	June 30, 2013 CBI Population	Substance Abuse Entries	Substance Abuse Exits	June 30, 2013 SA Population
Alamance	57	27	30	30	7	23
Alexander	37	15	22	11	5	6
Avery	10	10	0	3	1	2
Beaufort	42	33	9	0	0	0
Bertie	25	13	12	1	0	1
Bladen	20	10	10	0	0	0
Brunswick	34	17	17	1	1	0
Buncombe	155	49	106	10	1	9
Burke	84	43	41	2	0	2
Cabarrus	39	18	21	28	19	9
Caldwell	47	28	19	28	17	11
Carteret	22	8	14	11	0	11
Caswell	8	2	6	3	2	1
Catawba	70	28	42	0	0	0
Chatham	11	1	10	0	0	0
Cherokee	20	10	10	0	0	0
Clay	8	7	1	0	0	0
Cleveland	13	7	6	8	4	4
Columbus	20	13	7	5	2	3
Craven	96	40	56	0	0	0
Cumberland	129	58	71	6	1	5
Davidson	67	35	32	33	19	14
Davie	26	18	8	4	2	2
Duplin	46	36	10	18	18	0
Durham	80	20	60	48	20	28
Edgecombe	49	25	24	9	8	1
Forsyth	84	45	39	44	14	30
Franklin	3	0	3	0	0	0
Gaston	90	44	46	14	0	14
Graham	15	15	0	0	0	0
Granville	11	0	11	0	0	0
Guilford	142	55	87	53	32	21
Halifax	40	17	23	16	7	9
Harnett	68	45	23	15	10	5
Haywood	33	22	11	0	0	0
Henderson	37	8	29	9	6	3
Hertford	28	12	16	3	0	3
Hoke	17	12	5	10	6	4
Iredell	52	17	35	44	22	22
Jackson	14	5	9	0	0	0
Johnston	7	0	7	0	0	0
Lee	56	25	31	9	4	5
Lenoir	84	31	53	0	0	0

County	CBI Entries	CBI Exits	June 30, 2013 CBI Population	Substance Abuse Entries	Substance Abuse Exits	June 30, 2013 SA Population
Lincoln	29	12	17	0	0	0
Macon	8	8	0	0	0	0
McDowell	59	55	4	11	10	1
Mecklenburg	72	42	30	31	8	23
Mitchell	6	6	0	2	2	0
Moore	50	36	14	51	31	20
Nash	48	18	30	5	4	1
New Hanover	216	89	127	8	7	1
Northampton	24	15	9	3	3	0
Onslow	81	34	47	15	3	12
Orange	55	4	51	1	0	1
Pender	27	11	16	0	0	0
Person	31	5	26	14	4	10
Pitt	60	15	45	13	11	2
Randolph	81	37	44	14	3	11
Richmond	30	16	14	7	7	0
Robeson	61	61	0	51	41	10
Rockingham	58	25	33	27	11	16
Rowan	93	30	63	29	11	18
Rutherford	58	19	39	10	0	10
Sampson	28	14	14	8	5	3
Scotland	14	7	7	22	11	11
Stokes	35	25	10	14	7	7
Surry	45	32	13	6	5	1
Swain	6	6	0	0	0	0
Wake	96	35	61	59	34	25
Warren	6	3	3	0	0	0
Watauga	9	9	0	1	1	0
Wayne	39	29	10	44	34	10
Wilkes	43	29	14	17	7	10
Wilson	57	30	27	8	3	5
Yadkin	31	21	10	14	7	7
Total	3,552	1,702	1,850	961	502	459

Appendix C

**TECS
2012-2013
AWARDS**

County	Vendor	AWARDS			
		CBI	SA	ADM	TOTAL
Alamance	Psychotherapeutic Svc	153,600.00	93,280.00	37,032.00	283,912.00
Alexander	Alexander County	33,495.00	16,800.00	6,538.00	56,833.00
Alleghany	0	0.00	0.00	0.00	0.00
Anson	0	0.00	0.00	0.00	0.00
Ashe	0	0.00	0.00	0.00	0.00
Avery	Crossroads Recovery	25,440.00	14,312.00	5,168.00	44,920.00
Beaufort	Beaufort Co Finance	36,120.00	14,370.00	5,049.00	55,539.00
Bertie	Northampton Co	20,736.00	7,401.00	3,658.00	31,795.00
Bladen	Integrated Behavioral Health	22,486.00	5,940.00	3,411.00	31,837.00
Brunswick	Journeys	50,400.00	18,234.00	7,550.00	76,184.00
Buncombe	Buncombe Co. Justice Res.	144,704.00	34,860.00	17,956.00	197,520.00
Burke	Clay, Wilson & Assoc.	73,440.00	20,550.00	8,459.00	102,449.00
Cabarrus	Geo Care Inc	239,112.00	60,516.00	26,967.00	326,595.00
Caldwell	Hidden Springs Counseling Ctr	57,600.00	19,440.00	7,704.00	84,744.00
Camden	0	0.00	0.00	0.00	0.00
Carteret	Carteret Comm. College	54,600.00	18,184.00	10,918.00	83,702.00
Caswell	Freedom House Recovery Ctr	7,904.00	4,859.00	1,149.00	13,912.00
Catawba	Clay, Wilson & Assoc.	83,232.00	26,800.00	8,803.00	118,835.00
Cherokee	D Duncan Sumpter PC	14,628.00	2,472.00	1,881.00	18,981.00
Chatham	Freedom House Recovery Ctr	32,301.00	10,241.00	5,956.00	48,498.00
Chowan	0	0.00	0.00	0.00	0.00
Clay	D Duncan Sumpter PC	11,000.00	4,500.00	1,085.00	16,585.00
Cleveland	CATS Inc	29,025.00	19,434.00	7,269.00	55,728.00
Columbus	Rouse Counseling & Consulting	29,970.00	12,000.00	5,876.00	47,846.00
Craven	Coastal Horizons Ctr Inc	78,190.00	27,140.00	10,533.00	115,863.00
Cumberland	Integrated Behavioral Health	71,820.00	17,226.00	10,685.52	99,731.52
Currituck	0	0.00	0.00	0.00	0.00
Dare	0	0.00	0.00	0.00	0.00
Davidson	Piedmont Triad Regional Council	99,792.00	34,360.00	20,123.00	154,275.00
Davie	Piedmont Triad Regional Council	20,843.00	7,250.00	4,214.00	32,307.00
Duplin	Connolly Counseling Inc	61,016.00	30,189.00	13,680.75	104,885.75
Durham	Durham County CJRC	151,844.00	41,003.00	19,285.00	212,132.00
Edgecombe	Changing Seasons Treatment Svc	90,031.00	23,949.00	17,096.00	131,076.00
Forsyth	Piedmont Triad Regional Council	165,240.00	64,880.00	34,518.00	264,638.00
Franklin	Freedom House Recovery Ctr	15,092.00	6,288.00	2,351.80	23,731.80
Gaston	Geo Care Inc	208,116.00	51,660.00	23,380.00	283,156.00
Gates	0	0.00	0.00	0.00	0.00
Graham	D Duncan Sumpter PC	12,390.00	3,910.00	1,630.00	17,930.00
Granville	Freedom House Recovery Ctr	32,301.00	10,241.00	5,956.00	48,498.00
Greene	0	0.00	0.00	0.00	0.00
Guilford	Geo Care Inc	331,344.00	82,836.00	37,276.00	451,456.00
Halifax	Northampton County	62,752.00	20,098.00	8,285.00	91,135.00

Harnett	Harnett County	65,250.00	21,732.00	13,047.00	100,029.00
Haywood	D Duncan Sumpter PC	39,900.00	19,400.00	5,337.00	64,637.00
Henderson	Parkway Behavioral Health	87,000.00	27,750.00	17,213.00	131,963.00
Hertford	Northampton County	20,736.00	7,401.00	3,658.00	31,795.00
Hoke	Integrated Behavioral Health	31,230.00	7,128.00	4,603.00	42,961.00
Hyde	0	0.00	0.00	0.00	0.00
Iredell	Appropriate Placement Options	81,780.00	41,850.00	13,599.00	137,229.00
Jackson	D Duncan Sumpter PC	30,250.00	9,680.00	4,792.00	44,722.00
Johnston	Essential Supportive Svcs	137,269.00	34,716.00	25,798.00	197,783.00
Jones	0	0.00	0.00	0.00	0.00
Lee	Integrated Behavioral Health	41,194.00	9,504.00	6,084.00	56,782.00
Lenoir	Coastal Horizons Ctr Inc	87,389.00	34,097.00	12,149.00	133,635.00
Lincoln	CATS Inc	48,195.00	23,386.00	10,737.00	82,318.00
Macon	D. Duncan Sumpter PC	27,000.00	9,680.00	3,668.00	40,348.00
Madison	0	0.00	0.00	0.00	0.00
Martin	0	0.00	0.00	0.00	0.00
McDowell	Crossroads Recovery Ctr Inc	63,600.00	31,940.00	14,331.00	109,871.00
Mecklenburg	Geo Care Inc	335,556.00	84,240.00	37,782.00	457,578.00
Mitchell	Crossroads Recovery Ctr Inc	16,800.00	10,420.00	3,266.00	30,486.00
Montgomery	0	0.00	0.00	0.00	0.00
Moore	County of Moore	88,800.00	73,392.00	17,841.00	180,033.00
Nash	Changing Seasons Treatment Svc	97,946.00	25,408.00	18,503.00	141,857.00
New Hanover	Coastal Horizons	244,918.00	94,193.00	33,911.00	373,022.00
Northampton	Northampton County Fiance Office	19,712.00	6,342.00	3,908.00	29,962.00
Onslow	Pretrial Resource Ctr	105,850.00	35,730.00	15,574.00	157,154.00
Orange	Freedom House Recovery Ctr	60,480.00	23,612.00	10,091.00	94,183.00
Pamlico	0	0.00	0.00	0.00	0.00
Pasquotank	0	0.00	0.00	0.00	0.00
Pender	Coastal Horizons	52,374.00	14,718.00	6,709.00	73,801.00
Perquimans	0	0.00	0.00	0.00	0.00
Person	Freedom House Recovery Ctr	24,856.00	8,240.00	4,302.00	37,398.00
Pitt	PORT Human Svcs	79,170.00	48,230.00	16,562.00	143,962.00
Polk	0	0.00	0.00	0.00	0.00
Randolph	Geo Care Inc	142,560.00	35,640.00	16,038.00	194,238.00
Richmond	Integrated Behavioral Health	28,732.00	7,128.00	4,303.00	40,163.00
Robeson	Robeson County Admin.	48,600.00	19,440.00	6,124.00	74,164.00
Rockingham	Piedmont Triad Regional Council	63,099.00	23,610.00	13,006.00	99,715.00
Rowan	Geo Care Inc	197,784.00	50,184.00	22,317.00	270,285.00
Rutherford	Parkway Behavioral Health	90,000.00	27,300.00	17,595.00	134,895.00
Sampson	Connolly Counseling Inc	51,772.00	20,793.00	10,885.00	83,450.00
Scotland	Integrated Behavioral Health	59,933.00	14,256.00	8,902.00	83,091.00
Stanly	0	0.00	0.00	0.00	0.00
Stokes	Piedmont Triad Regional Council	35,438.00	12,523.00	7,194.00	55,155.00
Surry	Piedmont Triad Regional Council	53,865.00	22,000.00	11,380.00	87,245.00
Swain	D Duncan Sumpter PC	13,000.00	4,500.00	1,575.00	19,075.00
Transylvania	0	0.00	0.00	0.00	0.00
Tyrrell	0	0.00	0.00	0.00	0.00

Union	0	0.00	0.00	0.00	0.00
Vance	Freedom House Recovery Ctr	20,412.00	8,238.00	3,438.00	32,088.00
Wake	Fellowship Health Resouces	209,375.00	115,436.00	48,722.00	373,533.00
Warren	Freedom House Recovery Ctr	7,840.00	4,980.00	1,154.00	13,974.00
Washington	0	0.00	0.00	0.00	0.00
Watauga	180 Behavioral Health	26,970.00	2,940.00	4,187.00	34,097.00
Wayne	Connolly Counseling Inc	75,625.00	68,382.00	21,601.00	165,608.00
Wilkes	Piedmont Triad Regional Council	53,406.00	16,860.00	10,540.00	80,806.00
Wilson	Changing Seasons Treatment Svc	78,897.00	21,040.00	14,990.00	114,927.00
Yadkin	Piedmont Triad Regional Council	32,603.00	10,886.00	6,523.00	50,012.00
Yancey	0	0.00	0.00	0.00	0.00
TOTAL		5,697,730.00	2,014,148.00	915,382.07	8,627,260.07

Appendix D

TECS 2012-2013 EXPENDITURES

County	Vendor	EXPENDITURES			
		CBI	SA	ADM	TOTAL
Alamance	Psychotherapeutic Svc	35,240.00	12,375.00	7,142.25	54,757.25
Alexander	Alexander County	16,555.00	5,280.00	2,838.55	24,673.55
Alleghany	0	0.00	0.00	0.00	0.00
Anson	0	0.00	0.00	0.00	0.00
Ashe	0	0.00	0.00	0.00	0.00
Avery	Crossroads Recovery	8,268.00	4,709.00	1,687.01	14,664.01
Beaufort	Beaufort Co Finance	16,050.00	0.00	1,605.00	17,655.00
Bertie	Northampton Co	6,012.00	0.00	781.56	6,793.56
Bladen	Integrated Behavioral Health	9,535.56	270.00	1,176.67	10,982.23
Brunswick	Journeys	20,160.00	0.00	2,217.60	22,377.60
Buncombe	Buncombe Co. Justice Res.	70,756.00	7,890.00	7,864.60	86,510.60
Burke	Clay, Wilson & Assoc.	51,544.00	6,125.00	4,613.52	62,282.52
Cabarrus	Geo Care Inc	29,848.00	22,673.00	4,726.89	57,247.89
Caldwell	Hidden Springs Counseling Ctr	32,220.00	17,280.00	4,950.00	54,450.00
Camden	0	0.00	0.00	0.00	0.00
Carteret	Carteret Comm. College	15,150.00	6,395.00	3,231.75	24,776.75
Caswell	Freedom House Recovery Ctr	3,116.00	295.00	306.99	3,717.99
Catawba	Clay, Wilson & Assoc.	44,132.00	8,950.00	4,246.56	57,328.56
Cherokee	D Duncan Sumpter PC	14,427.00	0.00	1,586.97	16,013.97
Chatham	Freedom House Recovery Ctr	576.80	0.00	80.75	657.55
Chowan	0	0.00	0.00	0.00	0.00
Clay	D Duncan Sumpter PC	5,005.00	0.00	350.35	5,355.35
Cleveland	CATS Inc	4,350.00	7,130.00	1,722.00	13,202.00
Columbus	Rouse Counseling & Consulting	7,980.00	1,935.00	1,388.10	11,303.10
Craven	Coastal Horizons Ctr Inc	55,549.65	0.00	5,554.96	61,104.61
Cumberland	Integrated Behavioral Health	34,083.00	1,350.00	4,251.96	39,684.96
Currituck	0	0.00	0.00	0.00	0.00
Dare	0	0.00	0.00	0.00	0.00
Davidson	Piedmont Triad Regional Council	31,458.00	8,120.00	5,936.70	45,514.70
Davie	Piedmont Triad Regional Council	20,842.50	3,442.00	3,642.68	27,927.18
Duplin	Connolly Counseling Inc	33,938.85	28,623.00	9,384.28	71,946.13
Durham	Durham County CJRC	25,296.00	31,612.50	5,690.85	62,599.35
Edgecombe	Changing Seasons Treatment Svc	36,766.15	21,421.05	8,728.07	66,915.27
Forsyth	Piedmont Triad Regional Council	35,520.00	10,800.00	6,948.00	53,268.00
Franklin	Freedom House Recovery Ctr	38.50	0.00	4.24	42.74
Gaston	Geo Care Inc	66,543.00	11,726.00	7,044.21	85,313.21
Gates	0	0.00	0.00	0.00	0.00

Graham	D Duncan Sumpter PC	12,390.00	0.00	1,239.00	13,629.00
Granville	Freedom House Recovery Ctr	4,985.20	0.00	697.93	5,683.13
Greene	0	0.00	0.00	0.00	0.00
Guilford	Geo Care Inc	68,016.00	43,407.00	10,028.07	121,451.07
Halifax	Northampton County	15,910.00	8,572.00	2,448.20	26,930.20
Harnett	Harnett County	39,550.00	7,796.00	7,101.90	54,447.90
Haywood	D Duncan Sumpter PC	15,624.00	0.00	1,406.16	17,030.16
Henderson	Parkway Behavioral Health	18,650.00	7,770.00	3,963.00	30,383.00
Hertford	Northampton County	8,568.00	476.00	1,175.72	10,219.72
Hoke	Integrated Behavioral Health	8,078.16	4,536.00	1,513.70	14,127.86
Hyde	0	0.00	0.00	0.00	0.00
Iredell	Appropriate Placement Options	23,670.00	15,260.00	4,282.30	43,212.30
Jackson	D Duncan Sumpter PC	6,820.00	0.00	818.40	7,638.40
Johnston	Essential Supportive Svcs	4,735.35	0.00	710.30	5,445.65
Jones	0	0.00	0.00	0.00	0.00
Lee	Integrated Behavioral Health	36,616.80	5,508.00	5,054.98	47,179.78
Lenoir	Coastal Horizons Ctr Inc	40,601.60	0.00	4,060.16	44,661.76
Lincoln	CATS Inc	10,605.00	0.00	1,590.75	12,195.75
Macon	D. Duncan Sumpter PC	3,300.00	0.00	330.00	3,630.00
Madison	0	0.00	0.00	0.00	0.00
Martin	0	0.00	0.00	0.00	0.00
McDowell	Crossroads Recovery Ctr Inc	52,682.00	11,620.00	9,645.30	73,947.30
Mecklenburg	Geo Care Inc	36,738.00	14,040.00	4,570.02	55,348.02
Mitchell	Crossroads Recovery Ctr Inc	6,450.00	2,905.00	1,122.60	10,477.60
Montgomery	0	0.00	0.00	0.00	0.00
Moore	County of Moore	24,716.00	47,226.00	7,913.62	79,855.62
Nash	Changing Seasons Treatment Svc	35,758.10	9,950.08	6,856.22	52,564.40
New Hanover	Coastal Horizons	91,829.40	20,238.72	11,206.81	123,274.93
Northampton	Northampton County Fiance Office	12,936.00	3,150.00	2,412.90	18,498.90
Onslow	Pretrial Resource Ctr	65,150.00	24,860.00	9,901.10	99,911.10
Orange	Freedom House Recovery Ctr	13,040.00	960.00	1,680.00	15,680.00
Pamlico	0	0.00	0.00	0.00	0.00
Pasquotank	0	0.00	0.00	0.00	0.00
Pender	Coastal Horizons	10,500.00	0.00	1,050.00	11,550.00
Perquimans	0	0.00	0.00	0.00	0.00
Person	Freedom House Recovery Ctr	10,248.90	4,940.00	1,974.56	17,163.46
Pitt	PORT Human Svcs	18,060.00	2,160.00	2,628.60	22,848.60
Polk	0	0.00	0.00	0.00	0.00
Randolph	Geo Care Inc	51,345.00	17,280.00	6,176.25	74,801.25
Richmond	Integrated Behavioral Health	19,112.76	5,454.00	2,948.01	27,514.77
Robeson	Robeson County Admin.	27,780.00	19,440.00	4,249.80	51,469.80
Rockingham	Piedmont Triad Regional Council	27,511.00	8,360.00	5,380.65	41,251.65
Rowan	Geo Care Inc	65,928.00	32,923.00	8,896.59	107,747.59
Rutherford	Parkway Behavioral Health	34,600.00	5,515.00	6,017.25	46,132.25
Sampson	Connolly Counseling Inc	21,212.63	10,092.00	4,694.69	35,999.32

Scotland	Integrated Behavioral Health	14,192.42	14,256.00	3,413.81	31,862.23
Stanly	0	0.00	0.00	0.00	0.00
Stokes	Piedmont Triad Regional Council	25,672.50	6,984.00	4,898.48	37,554.98
Surry	Piedmont Triad Regional Council	36,960.00	4,347.00	6,796.06	48,103.06
Swain	D Duncan Sumpter PC	6,045.00	0.00	544.05	6,589.05
Transylvania	0	0.00	0.00	0.00	0.00
Tyrrell	0	0.00	0.00	0.00	0.00
Union	0	0.00	0.00	0.00	0.00
Vance	Freedom House Recovery Ctr	0.00	0.00	0.00	0.00
Wake	Fellowship Health Resouces	28,825.00	24,511.68	8,000.50	61,337.18
Warren	Freedom House Recovery Ctr	1,365.00	0.00	122.85	1,487.85
Washington	0	0.00	0.00	0.00	0.00
Watauga	180 Behavioral Health	2,170.00	210.00	333.20	2,713.20
Wayne	Connolly Counseling Inc	10,475.00	59,421.00	10,484.40	80,380.40
Wilkes	Piedmont Triad Regional Council	30,745.00	5,484.00	5,434.35	41,663.35
Wilson	Changing Seasons Treatment Svc	37,614.20	18,696.60	8,446.62	64,757.42
Yadkin	Piedmont Triad Regional Council	27,877.50	7,800.00	5,351.63	41,029.13
Yancey	0	0.00	0.00	0.00	0.00
TOTAL		1,896,620.53	694,550.63	309,274.54	2,900,445.70